

SPARK44 CANADA INC.
FINANCIAL STATEMENTS
MARCH 31, 2021

UNAUDITED

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MARCH 31, 2021
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McGovern Hurley

Audit. Tax. Advisory.

Notice to Reader

On the basis of information provided by management, we have compiled the balance sheet of Spark44 Canada Inc. as at March 31, 2021 and the statement of income and retained earnings for the year then ended.

We have not performed an audit or a review engagement in respect of these financial statements and, accordingly, we express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.

McGovern Hurley LLP



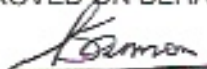
**Chartered Professional Accountants
Licensed Public Accountants**

Toronto, Canada
April 30, 2021

SPARK44 CANADA INC.
BALANCE SHEET
AS AT MARCH 31, 2021

	2021 \$	2020 \$
ASSETS		
CURRENT		
Cash	1,447,324	1,296,631
Accounts receivable	-	3,872
Prepaid expenses and deposits	22,292	28,749
Taxes recoverable	18,873	-
Other current assets	<u>30,019</u>	<u>-</u>
	<u>1,518,508</u>	<u>1,329,252</u>
ADVANCES TO RELATED PARTY (Note 1)		
Non-interest bearing, no fixed terms of repayment	<u>263,487</u>	<u>658,270</u>
PROPERTY AND EQUIPMENT (Note 2)	<u>18,628</u>	<u>52,571</u>
	<u>1,800,623</u>	<u>2,040,093</u>
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities	273,747	647,366
Other current liabilities	43,394	43,652
Income taxes payable	<u>-</u>	<u>32,336</u>
	<u>317,141</u>	<u>723,354</u>
SHAREHOLDER'S EQUITY		
SHARE CAPITAL (Note 3)	100	100
RETAINED EARNINGS	<u>1,483,382</u>	<u>1,316,639</u>
	<u>1,483,482</u>	<u>1,316,739</u>
	<u>1,800,623</u>	<u>2,040,093</u>

APPROVED ON BEHALF OF THE BOARD:

, Director Sharon Shapirka, CFO - North America
_____, Director

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AS AT MARCH 31, 2021

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	<u>1,800,623</u>	<u>2,040,093</u>

APPROVED ON BEHALF OF THE BOARD:

_____, Director

_____, Director

SPARK44 CANADA INC.
STATEMENT OF INCOME AND RETAINED EARNINGS
 FOR THE YEAR ENDED MARCH 31, 2021

	2021 \$	2020 \$
REVENUE	2,604,128	5,483,531
COST OF SALES	<u>800,931</u>	<u>2,955,490</u>
GROSS MARGIN	<u>1,803,197</u>	<u>2,528,041</u>
GENERAL AND ADMINISTRATIVE EXPENSES		
Salaries and benefits	1,300,010	1,954,646
Professional fees	134,629	157,753
Rent	102,407	120,774
Telephone	42,984	42,151
Repairs and maintenance	6,420	7,061
Office and general	6,019	43,474
Insurance	3,640	3,450
Bank charges	3,579	3,891
Utilities	2,432	2,375
IT expenses	691	1,128
Advertising and promotion	73	821
Travel	-	1,537
Amortization	<u>33,678</u>	<u>39,544</u>
Total Expenses	<u>1,636,562</u>	<u>2,378,605</u>
Income from operations	<u>166,635</u>	<u>149,436</u>
Other income/expense		
Foreign exchange (loss)	-	(2,056)
Management fee revenue	60,885	147,371
Loss on disposal of asset	<u>(519)</u>	<u>-</u>
	60,366	145,315
Income before income taxes	227,001	294,751
Income taxes	<u>60,258</u>	<u>73,629</u>
NET INCOME FOR THE PERIOD	166,743	221,122
RETAINED EARNINGS , beginning of period	<u>1,316,639</u>	<u>1,095,517</u>
RETAINED EARNINGS , end of period	<u><u>1,483,382</u></u>	<u><u>1,316,639</u></u>

SPARK44 CANADA INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2021

	2021 \$	2020 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income for the year	166,743	221,122
Charges to income not involving cash:		
Amortization	33,678	39,544
Property and equipment writeoff	519	-
Changes in non-cash working capital:		
Decrease (increase) in accounts receivable	3,872	(1,828)
Decrease in inventory	-	8,235
Decrease in prepaid expenses and deposits	6,457	6,215
(Increase) decrease in taxes recoverable	(18,873)	15,513
(Increase) in other current assets	(30,019)	-
(Decrease) increase in income taxes payable	(32,336)	32,336
(Decrease) increase in accounts payable and accrued liabilities	(373,618)	476,166
(Decrease) in other current liabilities	<u>(258)</u>	<u>(24,630)</u>
Cash flows from operating activities	<u>(243,835)</u>	<u>772,673</u>
CASH FLOWS USED IN INVESTING ACTIVITIES		
Additions to property and equipment	(255)	(16,608)
Decrease (increase) in advances to related party	<u>394,783</u>	<u>(329,331)</u>
Cash flows used in investing activities	<u>394,528</u>	<u>(345,939)</u>
Increase in cash	150,693	426,734
Cash, beginning of year	<u>1,296,631</u>	<u>869,897</u>
Cash, end of year	<u><u>1,447,324</u></u>	<u><u>1,296,631</u></u>

SPARK44 CANADA INC.
NOTES TO THE UNAUDITED FINANCIAL STATEMENTS
MARCH 31, 2021

1. ADVANCES TO RELATED PARTY

	<u>2021</u>	<u>2020</u>
	\$	\$
Jaguar Land Rover Canada ULC	<u>263,487</u>	<u>658,270</u>

2. PROPERTY & EQUIPMENT

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2021 Net</u>	<u>2020 Net</u>
	\$	\$	\$	\$
Leasehold improvements	95,210	93,463	1,747	11,881
Computers	99,963	91,956	8,007	21,821
Equipment	<u>57,568</u>	<u>48,694</u>	<u>8,874</u>	<u>18,869</u>
	<u>252,741</u>	<u>234,113</u>	<u>18,628</u>	<u>52,571</u>

3. SHARE CAPITAL

Authorized

Unlimited number of voting Common shares
Unlimited number of voting Class A Preferred shares
Unlimited number of voting Class B Preferred shares
Unlimited number of non-voting Class C Preferred shares

	<u>2021</u>	<u>2020</u>
	\$	\$
Issued		
100 Common shares	<u>100</u>	<u>100</u>